

Board of Trustees Meeting

Tuesday, June 22, 2021

3:45 pm

Welcome!

You will hear silence until the moderator opens the public meeting.

SUNSHINE LAW

COMPLIANCE ANNOUNCEMENT

The Board of Trustees of the Cincinnati State Technical and Community College District, Hamilton County, Ohio, is meeting in Regular session, pursuant to the rules, location 3520 Central Parkway, on Tuesday, June 22, 2021, 3:45 p.m., Chairperson George Vincent presiding. Notification has been posted on the College website, www.cincinnatiastate.edu, in **MyCSTATE Daily News**, and given to news media outlets – including *The Cincinnati Enquirer*, *The Cincinnati Herald*, **Journal-News**, the *Press Community Newspapers*, the **Harrison Press**, **WCPO**, **WLW-TV**, **WKRC**, **WXIX**, **WVXU**, and **WLW Radio** – in compliance with the requirements of Ohio Revised Code, Section 121.22.

AGENDA
Call To Order
Sunshine Law Compliance Announcement
Roll Call

21.58 Approval of the Proceedings of the Special Board Meeting of May 17, 2021 & the Regular Board Meeting of May 25, 2021

21.59 Consideration of Items for Possible Addition to the Agenda

21.60 Recognition of Accomplishments Reflective of the College Mission

21.61 Consent Agenda for Recurring Items

A. Personnel Reports

B. Facilities Reports

C. Public Safety Monthly Incident Reports

Action Items

21.62 Financial Report

21.63 FY22 Budget Resolution

21.64 Procurement Resolution - Competitively Bid Requisitions

21.65 Vendor Contract Approvals

21.66 Academic Quality & Student Learning Updates

Status of the College Community

21.67 Student Engagement & Education / Student Activities Report

21.68 Shared Governance / Faculty Senate Report

21.69 President's Report

21.70 Trustee Chairperson's Report

Old Business

New Business

Adjourn to Executive Session

Adjournment

- **21.58 Approval of the Proceedings of the Special Board Meeting of May 17, 2021 & the Regular Board Meeting of May 25, 2021**
- **21.59 Consideration of Items for Possible Addition to the Agenda**

- **21.60 Recognition of Accomplishments**

Recognition of Accomplishments

FACULTY EXCELLENCE AWARD

Jayne Dressing



- Cooperative Education Coordinator, Humanities & Sciences Divisions
- Establishes strong, continuing relationships with a wide range of employers for co-op and internship positions
- Development of Career Exploration Seminar for Arts & Sciences students
- Faculty Advisor for CS Women's Empowerment Network

Recognition of Accomplishments

FACULTY EXCELLENCE AWARD

Pam Ecker



Professor Technical & Professional Communication and Design History, Engineering and Information Technologies Division; Humanities Division

Key work over the years with Academic Policies & Curriculum Committee, COVID Academic Response Team, Website Redesign Team and Semester Transition Task Force

AAUP president and member Faculty Administration Communication Team (FACT)

Daily News editor and assists with college-wide communications

Recognition of Accomplishments

FACULTY EXCELLENCE AWARD

Kathryn Mitchell



Adjunct Instructor, First Year Experience and Leadership courses, Humanities & Sciences Divisions

Provided instructional design and "technical troubleshooter" support during COVID

Assists students in the Leadership Club

Recognition of Accomplishments

FACULTY EXCELLENCE AWARD

Carolyn Rost



Adjunct Instructor Biology, Health &
Public Safety Division

Helped convert Biology classes to
online during COVID

- **21.61 Consent Agenda for Recurring Items**
 - A. Personnel Reports**
 - B. Facilities Reports**
 - C. Public Safety Monthly Incident Reports**



June 22, 2021
**Financial Presentation to
the Board of Trustees**

Finance Committee and Disclosures

Finance Committee: June 21, 2021 Agenda

- May 2021 Finance Committee Meeting Minutes
- May 2021 Financial Report
- Fiscal Year 2022 Budget Discussion
- Procurement Policy

Next Finance Committee meeting: August 23, 2021

Disclosures

Interim financial presentations do not include GASB 68 and GASB 75 adjustments. Monthly financial statements are considered interim and subject to change pending certification of the College's independent year-end financial audit.

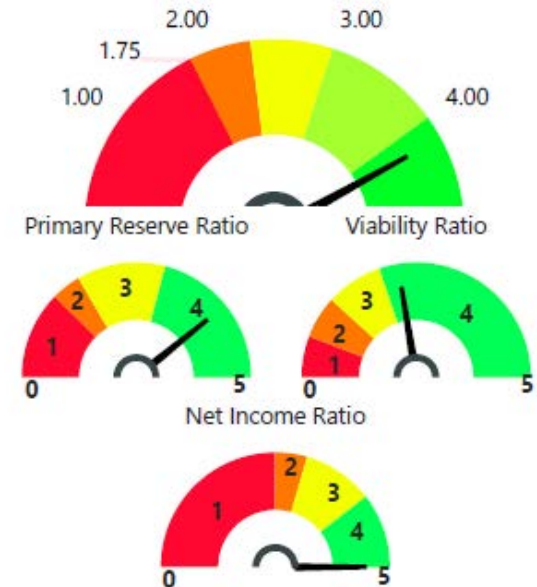
May 2021 Fiscal KPI Dashboard

+\$3,123,995
Year-over-Year
Change in Cash

\$8,403,105
Year-to-Date
Net Surplus

4.20
LTM* Senate Bill 6
Composite Score

- May 2021 financials consistent with conclusions regarding Fiscal Year-End 2021 Presented at the May 2021 Board of Trustees Meeting.
- Interim Fiscal Year-End Results will be Presented at the next Board of Trustees Meeting.





FY22 Final Budget

FY22 Budget Fiscal Planning Priorities

As Approved by the Board of Trustees, January 2021

1. Support student success through the allocation of fiscal resources sufficient to support the College mission and educational programs; and
2. Maintain fiscal sustainability as evidenced by key fiscal metrics of: Annual Positive Cash Flow, Annual Positive Net Surplus, and Annual Senate Bill Score no less than 3.00 and on a long-term trend to exceed 4.00; and
3. Prioritize fiscal support of investments necessary to stabilize enrollment, maintain aging facilities, and implement strategic planning projects.

FY22 Budget Overview

Fiscal Year 2022 Budget Net Surplus: \$606,957

- Budget Book distributed to Board of Trustees and Finance Committee
- FY22 Budget Iterations Presented to, and Reviewed by, the President, Executive Team, Budget Advisory Team, and Finance Committee Beginning in October 2020 – June 2021
 - Board of Trustees established Fiscal Planning Priorities
 - President, Executive Team, and Finance Committee set key assumptions
 - Process Included Reviews at Department Level of Personnel Complement and Operating Expenses by Funding Source
 - Budget excludes GASB 68 & 75
- Four Key FY22 Budget Assumptions
 1. Instructional Fees (Enrollment)
 2. State Subsidy for Instruction
 3. Cost Containment
 4. Federal Stimulus

Key FY22 Budget Assumption #1

Instructional Fees (Enrollment, excluding CCP and WDC)

- Instructional Fees Average 35% of Total Revenue
- Instructional Fee Revenue is based on Credit Hours x Tuition Rate
- FY22 Budget Assumptions
 - AY21-22 decreased 8.5% compared to AY20-21, No Change to Tuition Rate
- Credit Hours Declining Since Academic Year 2012-2013
 - Signals of Enrollment Stabilization?
 - Spring 2020 and Summer 2021 first YOY increases since 2013
 - AY20-21 smallest YOY change (-3.70%) since conversion to semesters

Credit Hours by Academic Year, excluding CCP and WDC (AY21-22 as Budgeted)

Semester	AY12-13	AY13-14	AY14-15	AY15-16	AY16-17	AY17-18	AY18-19	AY19-20	AY20-21	AY21-22
Fall	95,133	99,054	88,887	82,522	70,245	66,462	62,303	58,521	56,228	51,449
Spring	96,921	89,976	85,800	78,755	63,473	59,179	54,114	54,866	50,840	46,519
Summer	64,573	55,991	46,522	40,034	36,033	34,055	29,607	23,749	24,990	22,866
Total Credit Hours	256,627	245,021	221,209	201,311	169,751	159,696	146,024	137,136	132,058	120,834
% Change		-4.52%	-9.72%	-9.00%	-15.68%	-5.92%	-8.56%	-6.09%	-3.70%	-8.50%



Key FY22 Budget Assumption #2

State Subsidy for Instruction (SSI)

- SSI Averages 33.5% of Total Revenue
 - SSI Based on State Appropriation; % of Allocation to Community Colleges; % of Community College Allocation to Cincinnati State
 - FY22 % allocation to Cincinnati State is Determined by FY19-FY21 Course Completions, FY18-FY20 Degrees/Certificates/Transfers/Success Points
- FY22 Budget Assumptions
 - Based on Allocation Distributed by ODHE in June 2021
 - June Update Reduced Cincinnati State % of SSI compared to May BOT Presentation
 - Final Budget Subject to Final FY22-FY23 State Operating Budget

State Subsidy for Instruction by Fiscal Year (FY22 pending final Ohio Operating Budget)

Fiscal Year	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22
State Allocation to Community Colleges	\$419,101,428	\$438,707,698	\$456,256,006	\$456,256,006	\$456,426,250	\$447,761,978	\$470,034,467	\$474,064,305
Cincinnati State SSI Allocation	\$28,392,404	\$29,158,956	\$29,531,875	\$28,777,865	\$28,283,482	\$27,523,146	\$28,742,630	\$28,183,297
Cincinnati State % Share	6.77%	6.65%	6.47%	6.31%	6.20%	6.15%	6.12%	5.95%

Key Budget Assumption #3

Cost Containment

- Personnel Complement Averages 76.5% of General Fund Expenses
 - President and Executive Team have thoroughly reviewed the complement and hiring requests for FY22
 - Final Labor Negotiations and On-going Labor Negotiations Considered
 - Healthcare Benefits Consortium has limited increases to Benefits Costs
 - Containment of Personnel Expenses has had a significant positive impact on the budget over the last several years

General Fund Personnel Expenses FY17 Actual – FY22 Budget

	FY17 Actual	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Budget	FY22 Budget
PERSONNEL EXPENSE						
Administrative Unit	8,004,290	7,125,199	6,792,577	6,770,965	6,651,283	7,549,544
Support Unit	5,552,027	5,364,726	5,290,145	5,091,005	4,979,106	5,051,357
Faculty Unit	12,901,439	12,624,309	11,834,308	11,057,888	10,680,667	11,129,505
Adjunct	5,238,875	4,809,116	5,037,542	4,725,415	4,439,481	4,439,481
Overload	2,188,284	2,119,253	2,076,438	1,975,461	1,892,006	1,892,006
Student Wages	275,150	201,701	144,543	107,228	132,424	165,824
Benefits	8,169,870	8,367,451	8,460,519	6,910,739	8,053,373	7,874,282
Retirement	4,852,346	4,598,557	4,517,689	4,306,318	4,073,627	4,249,074
WDC Adjunct	502,740	489,539	428,655	358,712	454,796	375,146
ESP	0	197,351	0	370,000	0	0
PERSONNEL EXPENSE Total	47,685,021	45,897,201	44,582,416	41,673,731	41,356,762	42,726,219

Key FY22 Budget Assumption #3 (Cont.)

Cost Containment (Continued)

- Operating Expenses Average 23.5% of General Fund Expenses
 - Operating Expenses adjusted for inflation and compared to recent actuals
 - Travel budgets (general funds) decreased 50% across the board due to SSI decrease compared to prior budget drafts (approximately equal to FY21)

General Fund Operating Expenses FY17 Actual – FY22 Budget

	FY17 Actual	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Budget	FY22 Budget
OPERATING EXPENSES						
Advertising & Promotions	587,020	886,410	946,028	1,108,532	976,735	1,126,735
Capital Expenditures	279,906	256,353	309,324	115,083	136,849	181,349
Contracted Services	3,648,729	2,105,742	2,142,720	2,280,641	1,735,648	2,232,748
Information & Communications	972,459	909,483	870,407	910,836	932,067	978,508
Other Expenses	1,528,630	3,446,893	5,686,807	1,901,926	1,924,451	1,991,907
Repairs & Maintenance	2,181,928	1,810,360	1,750,402	1,969,264	2,214,889	2,298,110
Scholarships & Waivers	219,960	163,614	180,071	160,559	167,748	175,942
Supplies	2,793,942	2,992,433	1,249,049	964,147	1,184,514	1,225,046
Travel	347,260	286,662	265,196	176,980	139,570	136,184
Utilities	1,468,682	1,487,472	1,431,316	1,459,834	1,448,150	1,448,150
OPERATING EXPENSES Total	14,028,516	14,345,424	14,831,320	11,047,802	10,860,622	11,794,677

Key FY22 Budget Assumption #4

Federal Stimulus

- FY22 Budget Assumption: +\$550,000 revenue for FY22 Lost Revenue, and allocated to 1x expense Increases in Deferred Maintenance, Marketing and Strategic Plan
- HEERF Institutional Stimulus Budget Impacted by evolving Department of Education Guidance and FY21 Decisions, as discussed in May BOT Presentation
 - HEERF I (institutional allocation) \$2,114,057
 - HEERF II (institutional allocation) \$7,109,623
 - HEERF III (institutional allocation) \$7,922,746

Final FY22 Budget Revenue

	FY21 BUDGET	FY22 BUDGET
REVENUE		
State Appropriations, SSI	27,260,863	28,183,297 ¹
State Appropriations, Capital	2,862,909	2,957,255
Instructional Fees	26,455,002	26,318,564 ²
Instructional Fees, CCP	474,051	1,173,936
Grants & Contracts	4,136,588	9,913,754
Federal Financial Aid Grants	7,988,608	16,079,606
Other Revenue	2,875,334	1,548,498
WDC Revenue	1,806,052	1,780,906
TOTAL REVENUE	73,859,407	87,955,815

FY22 Revenue Assumptions

¹ SSI increased compared to FY21 Budget but College % of Ohio SSI decreasing, and decreased compared to May Board Meeting.

² Instructional Fees Assumption Academic Year 21-22 decreased 8.5% compared to Prior academic year, no tuition increase.

Final FY22 Budget: Expenses (all funds)

	FY21 BUDGET	FY22 BUDGET
EXPENSES		
Administrative Unit	7,884,566	8,425,437
Support Unit	5,240,934	5,247,464
Faculty Unit	10,742,443	11,129,505
Adjunct	4,451,626	4,451,626
Overload	1,894,382	1,894,382
Student Wages	147,587	202,624 ¹
Benefits	8,417,527	8,153,950
Retirement	4,293,624	4,402,223
WDC Adjunct	454,796	375,146 ²
Total Personnel Expenses	43,527,485	44,282,355
Advertising & Promotions	978,631	1,103,863
Capital Expenditures	1,219,583	1,263,651
Contracted Services	4,627,889	10,410,033
Depreciation	3,689,279	3,789,279
Information & Communications	943,420	984,328
Other Expenses	2,982,881	2,841,213
Repairs & Maintenance	2,365,787	2,488,050
Scholarships & Waivers	9,025,097	17,017,754
Supplies	1,836,363	1,453,260
Travel	272,534	266,920
Utilities	1,448,150	1,448,150 ³
Total Operating Expenses	29,389,613	43,066,503
TOTAL EXPENSES	72,917,098	87,348,858
Net Surplus (Deficit)	942,309	606,957

FY22 Budget

¹ Benefits in line with prior year budget assumptions and actuals due to consortium

² Total Personnel Expenses contained in comparison to prior years

³ Operating Expenses adjusted for inflation and prior actuals excluding federal stimulus.

FY22 Final Budget

- President Posey and the Executive Team request approval of the final budget via Resolution 21.63
 - Approval recommended by Finance Committee
 - The FY22 Budget meets the fiscal priorities established by the Board of Trustees in terms of mission, cash flow, net surplus, and senate bill 6 score
 - Declining enrollment and SSI will continue to put pressure on budgets, however, if enrollment stabilizes or grows the College is in a good position to avoid expense reductions or invest in growth opportunities
 - Federal Stimulus is treated as 1x occurrence and not relied upon for long range operating budget relief

Resolution 21.63

Fiscal Year 2022 Budget

WHEREAS, the Board of Trustees is required by to Ohio Statute to review and approve the annual budget for Cincinnati State Technical and Community College, and

WHEREAS, the Board of Trustees have determined that the Fiscal Year 2022 Budget as attached and presented by the President and Executive Team supports the College mission and strategic plan through sufficient fiscal support of the educational programs; and

WHEREAS, the Board of Trustees have determined that the Fiscal Year 2022 Budget as attached meets the fiscal planning priorities recommended by the President, Executive Team, and Finance Committee and approved by the Board of Trustees with respect to annual positive cash flow, annual positive net surplus, Senate Bill 6 Composite Score no less than 3.00, and fiscal support to stabilize enrollment, mitigate aging facilities, and implement strategic planning projects; and

WHEREAS, the President and Finance Committee have reviewed detailed Fiscal Year 2022 Budget assumptions and allocations of revenue and expenses across the College's Funds, Departments and Object Codes; and

WHEREAS, the President, Executive Team and Finance Committee recommend Board of Trustee approval of the Fiscal Year 2022 Budget; and

WHEREAS, the Fiscal Year 2022 Budget is contingent upon passage of the Ohio Fiscal Year 2022-2023 Biennium Operating Budget containing State Subsidy for Instruction funding at least equal to funding in the Ohio Governor, Ohio House of Representatives, and Ohio Senate versions.

RESOLVED: The Board approves the Fiscal Year 2022 Cincinnati State Technical & Community College Budget as presented in Exhibit A (attached).

The Fiscal Year 2022 Budget net surplus equals \$606,957. The Finance Department shall prepare a Monthly Financial Report to the Board of Trustees. If the Board does not meet, the Monthly Financial Report will be distributed to the President and Finance Committee, and upon request, to any member of Board of Trustees. The Monthly Financial Report shall be prepared in a format and with content similar to Monthly Financial Reports distributed in Fiscal Year 2021.

The College's minimum cash reserves shall be monitored by the Finance Committee and shall exceed the total of (1) restricted cash; (2) grant, contracts, and state reserves; (3) cash reserves against liabilities as directed by the Finance Committee; and (4) and board designated contingencies for debt service, deferred maintenance, payroll, and payables.

By Order of the Board of Trustees

Resolution 21.64

Competitively Bid Requisitions

WHEREAS, Board Resolutions 80.46 and 80.48 require the College to competitively bid requisitions in excess of \$5,000 with exception for requisitions from specified state contracts;

WHEREAS, upon surveying other State of Ohio institutions of higher education, all other institutions have a higher limit for competitive bids in comparison to Cincinnati State;

WHEREAS, state and federal requisition requirements for competitive bids also exceed Cincinnati State's policy;

WHEREAS, the College policy regarding competitive bids has been unchanged in over 20 years, and the President and Executive Team recommend increasing the limit to increase efficiency in the Procurement process; and

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees of Cincinnati State Technical and Community College establish that, effective July 1, 2021, any requisition of \$10,000.00 or more must be competitively bid unless bought from one of the following contracts: State of Ohio Department of Administrative Services (DAS), State of Ohio Inter-University Council (IUC), State of Ohio Educational and Institutional (E&I), Sourcewell Cooperative Purchasing, Omnia Partners Public Sector.

By Order of the Board of Trustees

Finance Presentation is Concluded

- **21.65 Vendor Contracts Approval**

Resolution 21.65 Contract Approval

WHEREAS, the Board of Trustees establishes expectations with regards to accountability and transparency, and has adopted a Contract Management Policy.

WHEREAS, the College has complied with Ohio Revised Code, the Ohio Administrative Code, and/or Ohio Revised Code 123.10 in its procurement processes, and in doing so, recommends contracts for FY21 as follows:

1. CDW-G, \$ \$1,049,502.30, for Phase 1 of IT Infrastructure modernization including, firewall, networking, servers, sans, VMWare, UPS (Capital Funds);
2. Ellison Technologies, \$75,650.00 for mill-drill machining center with CNC controller for WDC Manufacturing Lab (Capital Funds);
3. Orion Innovation, not to exceed \$50,000 to provide strategy, design and technical implementation for the redesign of the Daily News (internal) website. (Federal Stimulus and General Funds).
4. Skanska USA Building, Inc., not to exceed \$509,044.00 for Owner’s Representative/Project Management Services for capital projects to include: a) Replacement of eight (8) air handlers in Main Building; b) Replacement of fire loop on Clifton campus; c) WDC manufacturing lab upgrades on Evendale campus; d) Main Building gym roof repair/replacement; and e) Allied Health Simulation Lab design, bid and construction (Federal Stimulus and Capital Funds);
5. Southwestern Industries, Inc., dba TRAK Machine Tools, \$155,989.40 for six (6) knee mills for WDC Manufacturing Lab (Capital Funds);
6. Tritex Machinery, division of Robert J. Paul Corp., \$99,465.00 for six (6) heavy duty high speed precision geared head lathes for WDC Manufacturing Lab (Capital Funds)

IT IS HEREBY deemed that the Board of Trustees of Cincinnati State Technical & Community College approves entering into contracts with the above to provide said goods and services.

By Order of the Board of Trustees

For: Cincinnati State Technical and Community College

Attest: _____

Justin Howe, Secretary

George Vincent, Chairman

Approved: June 22, 2021

21.66 Academic Quality & Student Learning Updates

Academic Quality & Student Success Update

- ***Cincinnati State-NKU
Articulation Agreement***
- ***Higher Learning Commission:
Assessment Student Learning
Report***

Cincinnati State-NKU Articulation Agreement

NKU & Cincinnati State Sign New Articulation Agreement

- Signed today, June 22, 2021, by Pres. Posey and Pres. Vaidya
- Effective Fall 2021 (reviewed annually)
- Nearly 50 articulated degree pathways from Cincinnati State to NKU

Key Features

Dual Admission

- Clear path to a bachelor degree ... providing students certainty and confidence
- Access to NKU resources (e.g. admissions assistance, on-campus housing, Campus Recreation Center)
- Option of 4 courses on NKU campus, at Cin State tuition rate, while still a Cincinnati State student.

In-State Tuition

- In-state tuition to NKU after graduation from Cincinnati State.

Data Sharing

- NKU will share data to allow Cincinnati State to evaluate scale and academic success of our students who continue on to NKU to pursue a bachelors.

While transfer issues and tuition are potential barriers for students wanting to make a seamless transition from community college to a four-year institution, the region is fortunate to have two superior educational partners – NKU and Cincinnati State – focused on building a talent pipeline for the companies we are working with to locate or expand here.

-- Kimm Lauterbach, President and CEO of REDI Cincinnati

Higher Learning Commission (HLC) Report: Assessment of Student Learning

HLC Interim Report per Accreditation Visit (4/22/19)

- ❖ Compliance with all 23 core components
- ❖ Interim report reassessment of student learning outcomes (Core Component 4.B)

Academic Continuous Improvement – Data Context

❖ *Student Success Data*

- *Are students completing?*
- Examples: Avg Credits Completed/Sem, Persistence, Retention, 3-Year Graduation Rate
- Purpose → How do we better **support** students to maximize degree completion?

❖ *Assessment of Learning Outcomes Data*

- *Are students learning?*
- Examples: Assessment of Program Learning Outcome Acquisition, General Education Learning Outcomes Acquisition, Co-Curricular Learning Outcomes Acquisition
- Purpose → How do we better **structure** curriculum to maximize students' learning?

Higher Learning Commission (HLC) Report: Assessment of Student Learning – Continued

Interim Report – Key Evidence Components

Program Learning Outcomes (PLOs)

- Assessment Infrastructure - Annual Academic Self-Study Process, Direct Assessment Mapping, 3-Year Assessment Cycle, etc.
- Assessment results of all PLOs of all degree programs conducted by program faculty (at emerging, developing and proficiency acquisition levels).
- Targeted, evidenced based curriculum improvements per assessment results

Institutional Learning Outcomes (ILOs)

- Assessment Infrastructure – Learning Outcomes Assessment Committee (LOAC), Collection Process for Artifacts of Student Learning, Co-op Employer Skill Assessment of Student Learning, 3-Year Cycle, etc.
- Assessment results of ILOs, conducted by (LOAC), including: Problem Solving, Written communication, Lifelong Learning, Professionalism, and Diversity.
- Recommendations, per assessment results, for general education and co-curricular improvements.

Appreciation:

LOAC Members: Mike House, Co-Chair; Geoffrey Woolf, Co-Chair; Ralph Whaley; Carla Gessell-Streeter; David Hensley; Janice Lockett; Virginia Witte; Mark Tiemeier; Alice Thompson,

Program Chairs, Department Chairs & Academic Deans.

Assessment Review Team: Denise Rohr, Associate Provost of Assessment & Accreditation; Geoff Woolf, Deans of Humanities & Sciences.

Academic Quality & Student Success Update

- ❖ *Cincinnati State 2 NKU Articulation Agreement*
 - ❖ *HLC Report re Assessment of Student Learning*
-

Questions or Input?

- **21.67 Student Engagement & Education / Student Activities Report**

- **21.68 Shared Governance / Faculty Senate Report**

- **21.69 President's Report**

President's Report

- Medical Assisting Apprenticeship pilot program kick off event with partners The Health Collaborative of Greater Cincinnati, Mercy Health, and Tri-Health (May 10)
- COVID Vaccine Clinic on campus in partnership with Tri-Health (May 20, Jun 10)
- New Student Connect Days (June 15 through Aug 5)
- New Pathways Agreement signing event with NKU (June 22)
- Cincinnati West Airport Master Plan Public Sessions (June 24 3pm, 6pm)
- Commencement Celebration – Virtual Program and drive-thru event (June 26)

President's Report

Board of Trustee Meeting Schedule Balance of 2021 (In-Person)

Regular BOT Meetings

August 24	3:45pm Clifton Campus
September 28	3:45pm
October 26	3:45pm
December 7	3:45pm

Special Meeting

July/August tbd

- **21.70 Trustee Chairperson's Report**

Old Business

New Business

Adjourn to Executive Session

Executive Session Resolution

I move that the Board adjourn to meet in Executive Session pursuant to the provisions of the Ohio Revised Code Section 121.22 to consider personnel and other matters.

Executive Session In Progress

PUBLIC SESSION RESOLUTION RESOLUTION

I move that the Board meet in Regular Public Session on Tuesday, August 24, 2021 at 3:45 pm, Cincinnati State Technical and Community College, 3520 Central Parkway, pursuant to the provisions of the Ohio Revised Code Section 121.22.

Return from Executive Session

Adjournment

**Next Meeting:
August 24, 2021
3:45 pm
3520 Central Parkway**